

Sale of Rockgas

Portfolio optimisation

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Contact's strategy is to optimise the Customer and Generation businesses to deliver strong cash flows



Will deliver value by providing customers with choice, certainty and control while reducing cost to serve and improving the customer experience through systemsenabled operational improvements



A low cost, long life and flexible generation portfolio with a continuous improvement programme focusing on safety, spend, reliability and resource utilisation to improve the efficiency of our generation assets

Underpinned by a disciplined and transparent approach to operating and capital expenditure while continuing to investigate ways to optimise our portfolio of assets

Generation

Executing our strategy – Transaction summary

- » Contact has entered into an agreement to sell 100% of the shares in Rockgas Limited (Rockgas) which includes 50% of the issued shares in Rockgas Timaru Limited and an 8.5% investment in Liquigas Limited to Gas Services NZ Midco Limited (GSNZ), an associate of First Gas Limited (First Gas)
 - » GSNZ is a provider of operational services for First Gas and other customers. GSNZ operates one of New Zealand's largest gas networks, with 2,500 kilometres of high pressure gas transmission pipes and around 4,800 kilometres of gas distribution pipes in the North Island. GSNZ and Contact are currently working to satisfy the conditions to complete the sale of the Ahuroa gas storage facility.
- » The sale price of \$260 million is payable in cash at completion subject to standard pre-completion adjustments for net debt (primarily property leases) and working capital movements. As the sale is of shares there is no tax payable on sale. Contact will apply the net proceeds to the reduction of debt.
- » As part of the transaction the parties will enter into two agreements:
 - » Marketing alliance: This agreement sets out the basis for cooperation on growing the value from dual fuel mass market customers
 - » Services agreement: Contact has agreed a service level agreement with GSNZ, covering call centre services and billing and collections for mass market customers for an annual fee of \$2 million
- » Contact will also provide certain transitional services after completion of the sale to ensure no disruption to customers
- » The conditions precedent to the sale, include Overseas Investment Office approval and the consent to change of control or assignment or novation of agreements from a limited number of contractual counter-parties

Creating value for Contact shareholders through the sale of Rockgas

Sale price represents a multiple of 8.1x FY18 EBITDAF, or 11.8x average EBITDAF since 2007

Divesting the logistical aspects of the LPG business will improve the focus and speed of digital transformation ofour Customer business



Preserving dual fuel value

- » The marketing alliance allows Contact to continue to offer LPG as part of its product suite and grow the customer base through cross-selling to both new and existing customers
- The benefits of lower » churn retained



Monetising scale

agreement will

transformation

preserve our scale

returns from digital

advantage to enhance

advantages

» The services

Reduce commodity exposure

- »



The sale will eliminate Contact's exposure to the variability in international LPG prices, exchange rates and domestic LPG supply and demand dynamics

Strengthen balance sheet

The sale proceeds » will improve our balance sheet strength and facilitate improved distributions to shareholders

GSNZ will be Contact's specialist LPG fulfilment partner

Agreements ensure that LPG will continue to be an important part of Contact's product suite

	Contact
LPG procurement and commodity risk management	
Operations, distribution and logistics	
Call centre and billing	Mass market LPG
Ability to market and sell LPG	
LPG margin	

An important competency of our Customer business is the contracting and management of fulfilment partners

Contact Energy Sale of Rockgas July 2018





Simplification will allow the Customer business to accelerate it's digital transformation

CUSTOMER BUSINESS STRATEGY REMAINS UNCHANGED

Deliver value by providing customers with choice, certainty and control while reducing cost to serve and improving the customer experience through systems-enabled operational improvements

NEAR TERM SUCCESS MEASURES

» High-performing, efficient retailer with the lowest cost to serve and best customer experience of the tier 1 retailers in New Zealand, with an ability to execute consistently

ACCELERATE THE STRATEGY TO CAPTURE VALUE FOR SHAREHOLDERS

- » Sustainable cost reduction through continuous improvement
- » Deliver a digitally led customer experience transformation
 - » Digitalise / streamline highest-priority customer journeys
 - » Optimise and automate processes
 - » Adapt IT operating model to better serve customer needs

In an environment of continuing competitive intensity, speed is key to capturing value for shareholders

Rockgas history

- Contact acquired 100% of Rockgas from Origin **>>** Energy in 2007 for \$156m
 - » FY07 Rockgas gross profit was \$42m with an EBITDAF of \$20m
- » Contact has improved margins since acquisition through:
 - » Operating cost reduction of ~\$5m p.a
 - » Optimised fuels procurement
 - » Optimised bulk services and shipping
- » Annual average EBITDAF range for the period under ownership (FY07 and FY18) of \$22m with an EBITDAF range of between \$13m to \$35m
- Rockgas FY18 unaudited EBITDAF is estimated at **>>** \$32m.
 - » Sold to GSNZ for \$260m





Key financial impacts



Contact Energy July 2018

Since Contact ownership

	Average (FY07 – 18)	Range (FY07 – 18)
EBITDAF	\$22m	\$13m to \$35m
EPS	(0.3 cps)	0.6 cps to (1.6 cps)
Operating free cash flow	0.2 cps	1.1 cps to (1.1 cps)

Based on the expected net proceeds applied to debt reduction

Conditions precedent and transaction timeline

Limited conditions precedent

Overseas Investment Office consent for GSNZ to purchase Rockgas

The consent to change of control or assignment or novation of agreements from a limited number of contractual counter-parties

Transition / Separation arrangements

Contact and GSNZ will work together to transfer the assets and undertakings of the Rockgas business from Contact to Rockgas





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Contact is targeting transaction completion by the